



SIERRA HEALTH FOUNDATION
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SIERRA HEALTH FOUNDATION AND USC ALUMNI HEALTH LEADERSHIP PROGRAM



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Melissa is an Adjunct Professor in the School of Policy, Planning, and Development at the University of Southern California. Melissa teaches in a number of International Public Policy and Management (IPPAM) Program courses, including Strategic and Operational Planning, Health Information Systems for Planning and Management, and Health Services.

Her research and teaching interests include organizational change, strategic planning, and the causes and consequences of health care consolidation and integration. Her other research interests also include the causes and consequences of hospital-physician integration, the effects of physician leadership on hospital performance, and the determinants of change among health care organizations, particularly with respect to the role of market and institutional forces.

Melissa is the co-author of numerous publications including articles appearing in *Administrative Science Quarterly*, *Health Services Review*, *Journal of Health and Social Behavior*, *Medical Care*, *Milbank Quarterly* and the *Journal of Health Care Management*. Her articles have examined how hospitals exercise community accountability in the composition, structure, and activity of their governing boards.

Melissa has taught management, planning and finance courses at a number of universities, including the University of Michigan, the Connecticut School of Business, and California State University at Long Beach, and Chapman University.